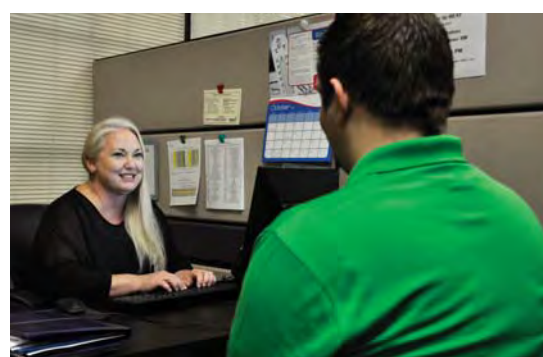




Utah Community Action™

Committed to Ending Poverty



2017 Annual Report



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 Our mission is to empower individuals, strengthen families, and build communities through self-sufficiency and education programs.



Over **60,000**
Individuals
Served in 2017



\$28,818,531
Annual Budget



For over fifty years of service to the low-income community, Utah Community Action has implemented growth, innovation, and quality programs that are based on the needs of our clients. Now serving over 60,000 individuals a year, we empower our clients with case management and educational opportunities that build both hard and soft skills, ensuring stronger outcomes and opportunities for success.

We've made tremendous progress alongside our goals laid out in 2017 and have provided strong results. All of us are working tirelessly to ensure that every acute agency component is handled with ease while never losing sight of our obligation to the children and families we serve.

We continued to train every staff member throughout 2017 on our organization's values. Our values guide us, bond us, and most importantly provide us a daily evaluating method as we carry out Utah Community Action's mission in our daily work:

- We Are One.
- We Are Solutions Driven.
- We Engage in Open Communication.
- We Recognize Change Is Opportunity.
- We Provide Quality Services.

Additionally, part of our year was met with some organizational changes. As a leadership team, and as an agency, we addressed these changes, sought new opportunities, and will continue to build trust amongst our partners and funders throughout the community.

We will continue do everything in our power to ensure that everyone seeking our services will be met with open doors, no education opportunity is denied, and no future is believed inaccessible.

We want to extend our appreciation to our Board Chair Rey Butcher, VP of Government Affairs at Dominion Energy, and to each of our board and committee members. We're grateful for your ongoing loyalty to Utah Community Action's mission, and to our organization, as we attain necessary results for those who need it most in our community.

We're thrilled to share our 2017 results with you. As stakeholders in our community, we thank you for your enduring commitment to Utah Community Action as we work to build a brighter future for low-income children and families.

Sincerely,
Jennifer Godfrey, Chief Executive Officer



Utah Community Action's Adult Education Program offers a variety of services for improving our clients' education and job-readiness skills to help them move toward self-sufficiency.

Education Courses

Utah Community Action's Adult Education Program works collaboratively with community partners to assist adults interested in earning their GED or High School Diploma, or furthering their education in post-secondary, vocational, or career and technical training opportunities. Such opportunities are offered in many locations in the Salt Lake and Tooele Valleys. In addition, ESL courses are also offered both in- house and in the community through partnerships with community programs.

Sauté Program

Utah Community Action also provides in-house courses for culinary certifications. The Sauté culinary job training program is a 10-week program that prepares clients for the culinary workforce. Students graduate with a ServSafe® certification, fundamental understanding of culinary job skills, as well as resume and interviewing skills.

Child Development Associate Credential (CDA)

The Child Development Associate Credential (CDA) is the most widely recognized certification in Early Childhood Education. It consists of 120 hours of professional education instruction and an additional 480 hours of preschool classroom experience. Recently, UCA's Adult Education Program has partnered with Logistic Specialties Inc. (LSI) to provide one-on-one financial capabilities and asset building assistance with clients. Clients are moved through three phases (Employability, Experience, and Enrichment) in order to successfully build self-sufficiency through employment and asset building.



CDA: We set a goal for **40%** completion from CDA candidates and we reached our goal at **54%** obtained.



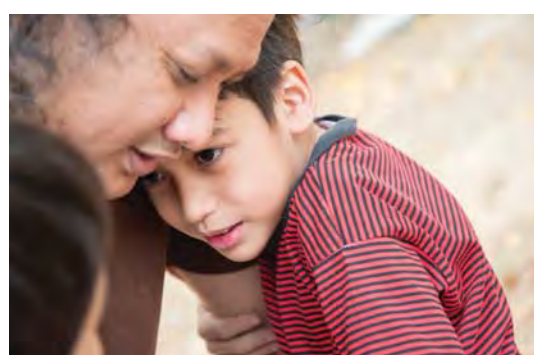
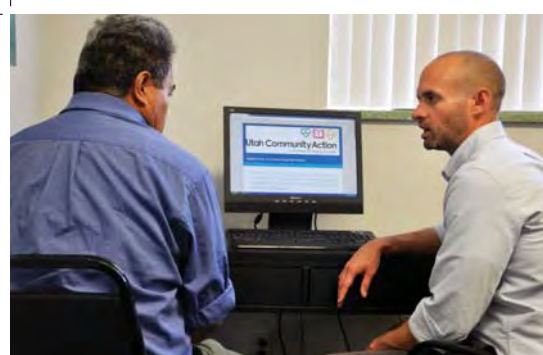
ESL: **45** clients made one or more level gains in ESL classes in 2016-17. Our goal was **50%** and we reached **76%** with one or more level gains.



GED/AHSC: **38%** of clients enrolled in GED or Adult High School Completion programs. We set a goal for **30%**.



Financial Asset Building (FAB): **56** individuals started working with UCA and LSI for Financial Asset Building. Of those 56, **36** have already increased access to financial resources.



Total Households Served: **1,108**
(Families; **746**, Disabled; **580**,
Seniors **130**)



Total New Households Served: **893**



Total Households that Received
Housing Costs Assistance: **503**,
Deposit Only: **58**, Rent Only: **324**,
Deposit and Rent: **121**



Total Households that increased
their Self-Sufficiency: **486** (72% of
Households that received a
payment. 71% of new
households)



Total Households that were lacking
Health Insurance, who Attained
Health Insurance: **78**.



Total Households that were lacking
Employment, who Attained
Employment: **130**.

The mission of the Utah Community Action Case Management & Housing program is to facilitate housing stability by empowering those in poverty to find their path to self-sufficiency. This process includes assessing needs, providing timely interventions and resources, empowering families and individuals with transferable skills and knowledge, and reducing intergenerational poverty.

To accomplish these outcomes, the Case Management & Housing program has established the following goals:

- Provide housing stabilization services for families, seniors, disabled and individuals in obtaining/maintaining safe and affordable housing.
- Facilitate timely social and financial interventions by way of case management, direct-client service and community referrals.
- Raise awareness of tenant rights and responsibilities, financial literacy and employment-based knowledge.
- Empower clients towards self-sufficiency and increased community participation.

Our Approach

Housing Case Management services are targeted towards the community's most vulnerable populations. Case Managers offer holistic case management and work with individuals and families by identifying resources that can be secured to combat the lack of affordable housing. We provide a wide array of services that are designed to meet the needs of special populations and low-income families and individuals.

Housing Services

Housing Case Management services are predominately offered in Salt Lake County, though our reach extends into Tooele County.

Diversion

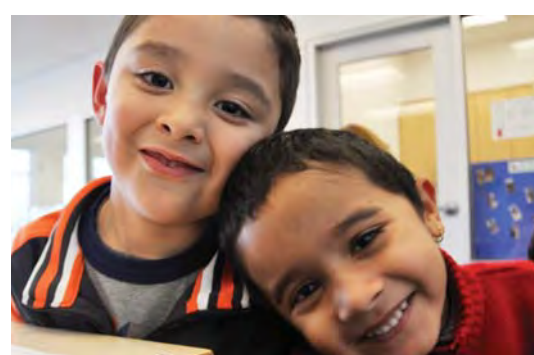
Diversion is a strategy that prevents homelessness for people seeking shelter by helping them identify immediate alternate housing arrangements and, if necessary connecting them with services and financial assistance to help them return to permanent housing. As of July 2016:

- Families Assessed for Diversion, **801**
- Families Diverted, **274 (34%)**

Operation Rio Grande

As part of Operation Rio Grande, UCA is offering eligible clients Diversion or Housing Case Management. Since August 2017:

- Individuals Assessed, **452**
- Individuals Diverted, **148 (33%)**
- Individuals Housed, **64 (14%)**



The mission of Utah Community Action's Head Start is to provide health, education, and promote self-sufficiency for children and families facing adversity.

Head Start programs promote school readiness of children ages birth to five from low-income families by supporting their development in a comprehensive way.

Head Start and Early Head Start programs offer a variety of service models, depending on the needs of the local community. Many Head Start and Early Head Start programs are based in centers and schools. Other programs are located in childcare centers and family childcare homes. Some programs offer home-based services that assigned dedicated staff who conduct weekly visits to children in their own home and work with the parent as the child's primary teacher.

About Head Start

Over fifty years ago, Head Start began as a program for preschoolers. Head Start programs prepare America's most vulnerable young children to succeed in school and in life beyond school. Head Start programs deliver services to children and families in core areas of early learning, health, and family well-being while engaging parents as partners every step of the way.

About Early Head Start

Early Head Start was created to serve pregnant women, infants, and toddlers. Early Head Start programs provide similar services as preschool Head Start programs, but they are tailored for the unique needs of infants and toddlers and are available to children until they turn three and are ready to transition to Head Start. Early Head Start programs promote the physical, cognitive, social, and emotional development of infants and toddlers through safe and developmentally enriching caregiving. This prepares these children for continued growth and development and eventual success in school and life.

Following the general Head Start model, Early Head Start programs support parents, both mothers and fathers, in their role as primary caregivers and teachers of their children. Programs assist families in meeting their own personal goals and achieving self-sufficiency across a wide variety of domains, such as housing stability, continued education, and financial security.

Early Head Start programs also mobilize the local community to provide the resources and environment necessary to ensure a comprehensive, integrated array of services and support for young children and families.

About Early Head Start - Child Care Partnerships

Childcare providers who participate in the Child Care and Development Fund (CCDF) and Early Head Start/Head Start programs have been working together for many years to meet the needs of children and families. The Early Head Start-Child Care Partnership (EHS-CCP) initiative brings together the best of Early Head Start and childcare through layering of funding to provide comprehensive and continuous services to low-income infants, toddlers, and their families. EHS-CCP enhances developmental services and supports for low-income infants and toddlers, and their families, by providing strong relationship-based experiences and preparing them for the transition into Head Start and preschool.

Our Impact

Utah Community Action is funded to serve **1,758** Head Start, **154** Early Head Start, and **64** Early Head Start Childcare Partnership Children per school year. Head Start & Early Head Start served **3,296** (calendar year) children and **2,881** families in the 2017 calendar year which is 4.94% of Head Start eligible children in the State of Utah. Of the children served, **92.5%** of children met income-based eligibility standards, and monthly attendance averaged **83.08%** (Head Start) and **81.70%** (Early Head Start).

The Early Head Start Childcare Partnership served **136** children in **125** families in the 2017 calendar year. Of the children served, **77%** met income-based eligibility standards, and monthly attendance averaged **84.59%**.

School Readiness Goals & Outcomes - 2016–2017 School Year

1. All children will develop and display a sense of self confidence in their abilities, and a strong identity that is rooted their family and culture.
 - **94%** of our Head Start children achieved this outcome.
 - **98%** of our Early Head Start children achieved this outcome.
 - **91%** of our EHS-ECCP children achieved this outcome.
2. All children will engage with literature and language at a developmentally appropriate level.
 - **91%** of our Head Start children achieved this outcome.
 - **92.5%** of our Early Head Start children achieved this outcome.
 - **70%** of our EHS-ECCP children achieved this outcome.
3. All children will show an interest in varied topics and activities, show an eagerness to learn, display creativity, and show independence in their interactions with activities and materials.
 - **93%** of our Head Start children achieved this outcome.
 - **100%** of our Early Head Start children achieved this outcome.
 - **84%** of our EHS-ECCP children achieved this outcome.
4. All children will use observation and manipulation, ask questions, make predictions and develop hypotheses, to gain a better understanding of information and activities in their surroundings.
 - **89%** of our Head Start children achieved this outcome.
 - **92.5%** of our Early Head Start children achieved this outcome.
 - **70%** of our EHS-ECCP children achieved this outcome.
5. All children will demonstrate control of large and small muscles, and develop healthy and safe habits.
 - **97%** of our Head Start children achieved this outcome.
 - **98%** of our Early Head Start children achieved this outcome.
 - **87%** of our EHS-ECCP children achieved this outcome.

Parent Engagement and Self-Sufficiency

We believe that parents are the primary educators of their children. Utah Community Action Head Start makes an effort to ensure that parents are included and actively participate in their child's education.

Head Start families are encouraged to spend time volunteering in the classroom, assist with classroom projects, establish a routine at home to support their child's individual goals, and even help develop curriculum. Along with involving parents in their child's education, Head Start also provides opportunities for parents to learn and grow themselves. Elected family members take part in our Policy Council, a board that partners with staff members in decision-making responsibilities for the program.

Utah Community Action Head Start offers a variety of classes to parents through collaborative partnerships in the community. Families also participate in large community-based activities that take place twice throughout the school year in different parts of the valley. These popular parent engagement events involve many partnering agencies who come together and offer information and education to parents in a fun, family-friendly setting.

In addition to the formalized partnerships and events, Head Start offers parents one-on-one case management, job-finding skills, and volunteering opportunities that equip parents with the skills to help their families become more self-sufficient. Parents are also encouraged to participate in a goal setting process that is designed to build upon their strengths. Being involved in their child's educational progress helps Head Start parents feel empowered and leads them on the path to self-sufficiency.

Health

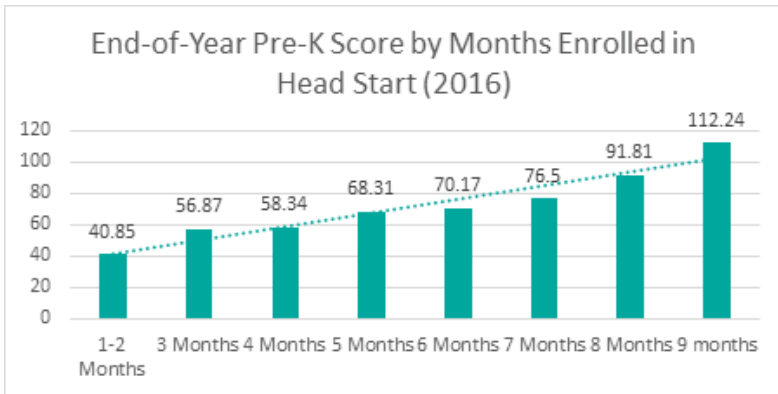
Utah Community Action Head Start believes that a child who is in good health is better able to focus and more eager to learn. Every Head Start child is involved in a comprehensive health program, which includes immunizations, medical, dental, mental health, developmental and nutritional services. Each child is screened to determine his or her overall physical health and appropriate developmental skill levels. If health or developmental concerns are identified, Head Start staff assist families in accessing care and establishing long-term health care solutions.

Head Start emphasizes the importance of early identification, prevention, and intervention of health and developmental needs. Identifying a medical home is a top priority in the Head Start program. It is critical that parents know where to get well-child checks or medical services. During the 2016-2017 school year **98.1%** of children received medical exams and **95.5%** received dental exams. During the 2017-2018 school year **99.3%** of children received medical exams and **93.6%** received dental exams.

Many children who live in poverty face malnourishment, hunger, and obesity. To address this issue, children receive two-thirds of their daily nutritional needs at school. We provide over **4,000** nutritious, ethnically diverse and child-friendly meals each day through our state-of-the-art Central Kitchen and food service program.



Head Start Makes a Difference



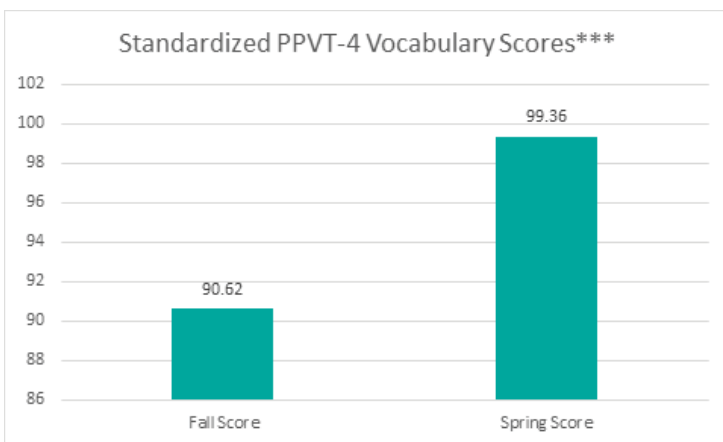
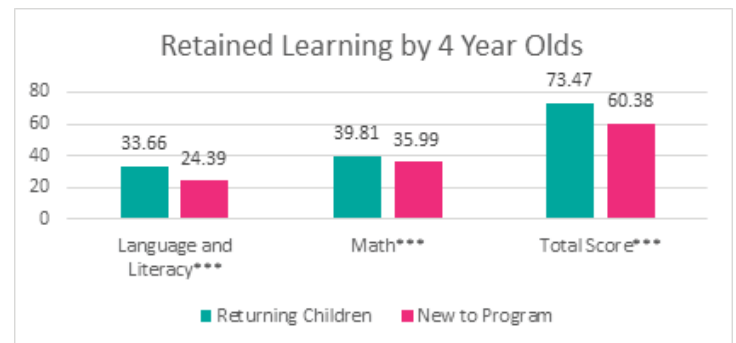
**September Head Start children scores differed from each other entry month group at the $p < .001$ level.*

Head Start Children Retain Learning

Comparing fall academic readiness scores of 4-year-old children who attended Head Start last year as 3-year-olds, with scores of 4-year-olds who are new to Head Start this year suggests that the academic knowledge gains made by children in Head Start carry over from year-to-year:

Time in Head Start and Basic Academic Knowledge

Children who were enrolled in Head Start throughout the year (beginning in September) scored significantly higher on end-of-year pre-K academic skills and knowledge assessments than did children who entered the program after the beginning of the year. For each additional month in Head Start, end-of-year pre-K academic skills scores increased over 10 points ($B = 11.76$, $t = 7.82$, $p < .001$).



** $p < .001$; Standardized scores (mean=100) are adjusted for age.*

Vocabulary Development

Vocabulary development is a key to later reading and academic success. The Peabody Picture Vocabulary Test—4th Edition (PPVT-4) is a commonly-used tool for measuring children's vocabulary development. Children who participate in Head Start increase their PPVT-4 vocabulary score by nearly 9 points across the school year.

Cost Savings to the State of Utah for Reduced Need for Special Education Services:

The PPVT-4 is used to predict the likelihood of children requiring later special education services in elementary school. Children with very low standardized PPVT-4 scores are considered to be at higher risk for needing special education services in elementary school. Based on increases in PPVT-4 scores for Head Start children who began the year with very low scores, Utah Community Action Head Start has saved Utah taxpayers over \$3.1 million dollars as a result of reduced special education costs over the last three years.

\$3,138,615

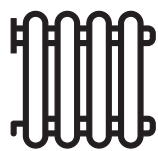
**Estimated Savings to Utah Taxpayers over the Past Three Years through Reduced Need for Special Education Services*



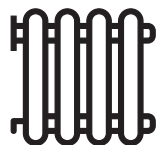
The mission of HEAT is to assist low-income households in managing their utility costs by providing targeted utility assistance and education.

The Home Energy Assistance Target (HEAT) Program is a federally funded program administered through the State of Utah. Utah Community Action contracts with the State to provide HEAT services in Salt Lake and Tooele Counties.

HEAT clients receive utility assistance to supplement the increased costs in the winter months, set energy saving goals and budgeting goals, and receive energy education, helping them to work toward financial self-sufficiency. They also receive referrals for needed resources.



During the last program year, Utah Community Action HEAT provided assistance to **13,300** households, distributing more than **\$4.5 million** in winter utility benefits and over **\$127,000** in crisis assistance. The HEAT program completed over **140 home visits** throughout the year to provide services to homebound individuals, including those who are elderly, disabled and have severe health limitations. HEAT staff also completed over **760 stand-alone** applications for the Rocky Mountain Power “HELP” low-income utility discount program.



Over **70 outreach events** and community booths were staffed to increase accessibility for vulnerable populations, including the elderly, disabled, families with young children and refugees. In addition, over **480 case managers** from collaborating agencies were trained to help their clients obtain HEAT services through outreach applications. Included in this number are Teachers and Family Advocates from Head Start and Early Head Start who received the training for the families they serve. The outreach completed this past year increased accessibility, especially for target populations.



Our Nutrition program serves all ages, from infants to the elderly, and encompasses Utah Community Action's Head Start meals, food pantries, urban farm, and more.

Children's Food

Meals are prepared fresh daily and the menu consists of ethnically diverse options made with whole grains and fresh fruits and vegetables. What started off as a pilot program serving 300 meals a day has turned into a social enterprise serving more than **4,000** meals per day to our Head Start children and other children in the community.

Summer Food

This program provides free dinner to low-income children, ages 18 and younger, at sites throughout Salt Lake County. A lack of nutrition during the summer months can perpetuate a cycle of poor health and academic performance once school begins again. This program is being offered at five sites throughout the county and served over **8,000** meals in the 2017 season.

Sauté

Sauté is an in-house culinary employment training program offered by Utah Community Action for income eligible families. Courses are taught by our Head Start chef and offered year-round. Students graduate with ServSafe® Certification and a fundamental understanding of the culinary industry. Upon graduation students are invited to apply and work in our Central Kitchen or cafe.

Café Evergreen

We partner with Salt Lake County to operate the Café Evergreen at the Millcreek Community Center. The café serves as an employment opportunity for graduates and helps serve seniors healthy nutritious meals.

Community Food & Resource Centers

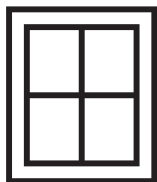
We operate two food pantries to address the issue of food insecurity and hunger by providing families with a 3-5 day box of emergency food. Last year, we provided **24,059** food boxes to low-income families.

Nutrition in the Home

Nutrition in the Home engages low-income families to improve in-home nutrition and health. Program participants attend cooking workshops that teach meal planning, proper portioning, meal budgeting, and food preparation.

Real Food Rising

Real Food Rising provides fresh, locally grown fruits and vegetables to our Central Kitchen, Community Food & Resource Centers, and farm stands. As of November 29, 2017, our program is suspended and we are not accepting new summer and academic year youth applications. We will update you on future plans as they become available.



Utah Community Action provides home weatherization services and crisis heating system repairs and replacements in Salt Lake, Tooele, Davis, Weber and Morgan counties.

Mission

To reduce energy costs for low-income families, particularly for the elderly, people with disabilities, and children, by improving the energy efficiency of their homes while ensuring their health and safety.

Weatherization has operated for 40 years and is the nation's largest single-resident, whole-house energy efficiency program. Its primary purpose, established by law, is "to increase the energy efficiency of dwellings owned or occupied by low-income persons, reduce their total residential energy expenditures, and improve their health and safety, especially for low-income persons who are particularly vulnerable, such as the elderly, the disabled, and children."

Services

Weatherization serves low-income families free of charge and limits the amount of money that can be spent on any single residence as determined by federal rules the average expenditure on a home is **\$7,105**. As a result, only the most cost-effective measures are included in the upgrade of a particular home, which has become the trademark of weatherization and distinguishes it from the larger home retrofit industry. Today, weatherization consists of cost-effective, "whole house" energy efficiency measures for existing residential and multifamily housing, with low-income residents that encompass the building envelope, heating, and cooling systems, electrical systems, and electric baseload appliances.

Benefits of Weatherization

Weatherized homes save an average of **\$285** per year in home energy costs. This equals a **35%** average energy cost reduction per home. The benefits of the program extend beyond the savings to the safety of the customer. Negative impacts on the environment are reduced, natural resources are conserved, and carbon dioxide emissions are reduced.

Disabled People Served: **142** Elderly People Served: **156**

Total Number of People Impacted by Services: **737**

Homes Receiving Weatherization Services: **155**

Homes Receiving Crisis Heating system Service Calls: **132**

Children under 6 Impacted by Services: **117**

Number of High Efficient Furnace Replacements: **125**

Households with Income Over 150% of Poverty: **17**

Households with Income 126% -150% of Poverty: **58**

Households with Income 75% - 100% of Poverty: **59**

Households with Income 100% - 125% of Poverty: **55**

Households with Income Under 75% of Poverty: **78**

Volunteer & Donor Impact

Volunteers play a critical role in supporting all of Utah Community Action's programs. On a daily basis, volunteers contribute time and resources that go toward the Head Start in-kind donation requirement of raising over **\$4 million** dollars-worth of volunteer service annually.

Utah Community Action placed over **3,500** volunteers in 2017 throughout our agency. Classroom volunteers engage with Head Start children by reading, art projects, socializing at meal times and much more. Other volunteers provide maintenance support, help with administrative functions, and organize supply drives.

Food and Resource Centers are often our agency's first point of contact with clients who are in need. We rely on volunteers from the community to maintain quality services as our clientele expands. During 2017, we had approximately **600** unduplicated volunteers who donated over **33,000** hours.

Several community health clinics take place throughout the year to ensure children receive immunizations and recommended health services. Volunteers support these events with registration, medical care, activities, and staff support. Volunteers can also serve at parent engagement events where activities are geared toward the family and their child's education goals. Our 2017 Fall Family Fest was staffed almost entirely by community volunteers and generated over **\$6,700** of in-kind dollars.

Our annual Bloom Gala fundraiser supports our Head Start program. More than **600** donors attended while raising over **\$240,000** to benefit Head Start children and their families. Thank you to all our sponsors, guests and volunteers who helped make this inspiring evening possible in 2017.

Utah Community Action is lucky to have a dedicated group of volunteers who assist us with our operations, governance and innovation projects. Our Board of Trustees is an eighteen-member tripartite board consisting of six representatives from the public sector, six from the private sector, and six representing the low-income sector. In addition to the Board of Trustees, we host committees that help with fiscal oversight, real estate, community development, business development, health, education, and more.

Volunteers and donors provided Thanksgiving dinners and Christmas gifts for families in our community through our Stuff-A-Tummy and Operation Chimney Drop events. In total, these programs served over **800** low-income Utah children.



Foster grandparents play a critical role in supporting our Head Start teachers and children through reading, setting up art and other projects, meal times, and much more.



Our annual Bloom Gala requires a vast volunteer force to administer every aspect of the event. Some examples include setup, tear down, support during our auctions, and much more.



One of many critical volunteer groups that supported our annual Operation Chimney Drop Holiday event. Volunteers pulled together donations, provided setup and teardown efforts, and assisted children and families during the pickup process.

Leadership

Executive Team

Jennifer Godfrey, Chief Executive Officer
Joni Clark, Chief Development Officer
Patrice Dickson, Interim Chief Operations Officer
of Social Services
Patty Mazzoni, Chief Operations Officer of Education
Stacy Weight, Chief Administrative Officer

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Christensen, Carrie
Christensen, Lindsey
Christensen, Nicole
Christensen, Pat
Cichos, Becky
Cichos, Tyson
Clark, Elaine
Clark, Landon & Erin
Clark, Mike & Bonnie
Clark, Nick & Joni
Clark Planetarium
Cloward, Jessica
Club City Creek
Combs, Deanna
Comenity Capital Bank
Commerce Real Estate
Community Capital Bank
Cooney, Bryan
Core Power Yoga
Cornia, Gina
Cornwell, Jared
Costco
Crabtree, Tod & Anna
Crabtree, Gordon
Craig, Dain
Crompton, Karen
Crook, Allison
Croxford, Preston
Cynthia Flower
Dartside
Davis School District
Daynes, Lucy
Daynes Music
Deer Valley Resort
Delaney, John & Annette
Denson, Ray
Deseret Book
Desert Edge Brewery
Desert Star Playhouse
Diamant, Bill & Rachel
Dick's Sporting Goods
Dickson, Patrice
Discovery Gateway
Dodo Restaurant, The
Dominion Energy
Dominion Questar Corporation
doTERRA
Down East

Financial Supporters

Duarte, Abe & Celia
Dwyer, John & Caron
East Valley Veterinary Clinic
Eckles, David
Egginton, Lindsay
Ehlers, Courtney
Eichinger, Abby
Elate Laser Salon
Eleni Beads
Ellis, Justin & Kelsey
Ellis, Jason & Mary
Emma Mary Delan Foundation
Enterprise
Eyre, Trent
Fannon, Elizabeth
Faris, Dennis
Fat Cats
Fidelity Charitable Grant
Fife, Brady
First Electronic Bank
Flamm, Kevin
Four Seasons Nail Salon
Fowler, Ed & Becky
Freigang, Melissa
Frida Bistro
Gallegos, Daniel & Emily
Gallegos, Mike
Gallivan Center
Galloway, Jamie
Gardner, Susan
Garrett, Christy
Get-A-Way Today
Giannopoulos, Patty
Glenwood Caverns Adventure Park
Godfrey, Greg & Jennifer
Gomez, Mark
Gomez, Pam
Grames, Holly
Grass, Stephanie
Green, Dan & Christine
Gregovich, Nancy
Gurr, Melinda
H2Blow
Hafer, Neil & Ashley
Hale Center Theatre
Happy Factory, The
Haradin, West & Holly
Harmons Grocery
Harnsberger, Danielle
Harrison, Marc
Haug, Thomas
Hawkins, Jake
Haws, Melaine
Haymond Law
Hays, Shonnie Jay
Haywood, Andrew

Haywood, Joy
Hasis, Nick
Heart of Gold Tattoo
Heber Valley Historic Railroad
Heck, Ryan
Hello Fresh
Hillyard, Peter
Hillyard, R.G.
Hires Big H
Hobbs, Nancy
Hobson-Rohrer, Dr. Wendy
Hodell, Adrienne
Hollingsed, Michelle
Holyoak, Linda
Horizonte
Howard, Paul & Meghan
Howell, Lorin & Aurora
Huddart Floral
Hvolka, Pat & Alex
I Love Kickboxing
IJ & Jeann Wagner Jewish Community Center
Intermountain Healthcare
Iron Mountain Hot Springs
Jackson III, James C
Jaylynn Photography
Jensen, Melissa
Jensen, Doug & Pauline
Jensen, Sarah
Jeopardy
Johnsen, Bart
Johnson, Kris
Johnson, Whitney
Jones, Cari
Jones, Casey & Elise
Jones, Mike
Jones, Rod
Jones, Terry
JP Morgan Chase
Jump Around Utah
Kangaroo Zoo
Kapitol Reef
Kaplan Learning Center
Karras, Adrianna
Kay Jewelers
Keddington, Kenra
Kelly, Brian & Grace
Kelly, Martha
Kennedy, Candie
Kennedy, Jennifer L.
Kenneth O' Melby Family Foundation
Key Bank Foundation
Kimball, Janice
Kimi's Chop and Oyster
Kirkpatrick, Chris
Kittrel, Joel
Knowlton, Meagan

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 KUTV 2 News
 Lagoon
 Lahue, Greg & Meikle
 Lakeshore Learning
 Lambert, Patrick & Hilary
 Landis Salon
 Larry H. Miller Lexus
 Larry H. Miller Sports & Entertainment
 Larry. H Miller Family Foundation
 Larson, Jamie
 Lava Hot Springs
 Lawlor, Kevin
 Leatherby's Family Creamery
 Leisure Living
 Leither, Annie
 Lende, Christie
 Leonardo, The
 Leong, Tyler
 Lewis, Randy & Chabne, Tammy
 Lewis Bus Group
 Lieberman, Benjamin
 Liedtke, Sean
 Lifetime Products
 Lippincott, Casey
 Little Gym, The
 Litzas Pizza
 Living Planet Aquarium
 Locke, Amanda
 Log Haven
 Longshaw, Dorthy
 Lopez, Kevin & Amanda
 Lyman, Nicole
 MacDonald, Louise
 MacGilvery, Kevin & Kris
 Macs Realty
 Mark & Kathie Miller Foundation, The
 Mathnasium
 Mazza
 Mazzoni, Patty & Buchanan, Ben
 McAdams, Mayor Ben
 McAtee, Dan & Holly
 McAtee, Dave & Christine
 McCaffrey, EJ & Danielle
 McCarthey Family Foundation
 McClain, Jody
 McDonough, Peggy
 McDougall, Steph
 McIntyre, Dr. Jim
 McNeil's Auto Care
 McReynolds, Whitney
 Meditrina
 Megaplex Theatre

Mellow Mushroom
 Merrick Bank Corporation
 Mesquite Gaming
 Metro Group, Inc.
 Microsoft
 Milar, Cassie
 Milar, Matt
 Millcreek Coffee
 Millcreek Gardens
 Miller, John & Andrea
 Milne, Andrew
 Milner, Tony
 Minky Couture
 Misket, Connie
 Mister Car Wash
 Mitchell, Justin
 Molisani, Alex
 Moore, Mikelle & Flamm, Kevin
 Morgan Stanley
 Morgan Stanley Bank, N.A.
 Morhoouser, Krisiti
 Morones, Damaris
 Morris, Andrew & Kristy
 Mountain Orthopedics
 Mountain Town Olive Oil Co.
 Mountain West Surgical Center
 Mountain West Orthopedics
 Mraz, Matt
 Mueller Park Junior High
 Myers, Gary
 Nestel, Dan & Teri
 Nicholas & Company
 Nikolic, Mika
 Nourished by Nature
 O'Brien, Mike
 Oakley, Dave & Jessica
 Odette, Jordan
 Odyssey Dance Theater
 Ogden, Wayne
 Ogdens Own Distillery
 Olivias, Luis & Amanda
 Olson, Patty
 Ostler Group, The
 Pacenza, Matt
 Painting With a Twist
 Pappasideris, Jonathan
 Parsons, Behl & Latimer
 Penny Ann's Café
 Perry, Aspen
 Personal Mastery
 Petersen, Ken
 Peterson, Jeff
 Peterson, Tom & Cynthia
 Petrogeorge, George & Irene
 Petrogeorge, Michael & Angela

Financial Supporters

Petrogeorge, Pete & Ewer, Gary
 Phillips, Audrey
 Pia, Linda
 Pia, Maria
 Piercy, Sarah
 Pierpont, Jon
 Pig & A Jelly Jar
 Pioneer Theatre Company
 Pizza Rev
 Pizzeria Limone
 Pleasant, Jess
 Polidori, Irene
 Porcupine Pub & Grille
 Pouttler, Nicole
 Pouvave, Marc
 Powell, Brooke
 Provo Beach
 Purtell, Dr. Rebecca
 Questar
 Questar Thermwise
 Quintana, Brian
 King, Heather
 Scott, Heather
 Raccuia, Tim & Brenda
 Razoo Foundation
 Real Salt Lake
 Realsalt.com
 Red Butte Café
 Red Butte Gardens
 Red Cliffs Lodge
 Red Iguana
 Red Ledges Utah
 Red Rock Brewing Company
 Redmond Real Salt
 Reed, Judith
 Reeder, Rebekah
 Regence Blue Cross Blue Shield
 Rendon, Robert & Wendy
 Repertory Dance Theatre
 Resorts at Wendover
 Ricks, Brenda
 Ricord, Katie
 Ridges, Jeff
 Rio Grande Café
 Ririe Woodbury
 Ritter, Allie
 Robbins, Angela
 Roberts, Emily
 Robertson, Danny & Cara
 Robinson, Cory
 Robinson, Jack
 Rocky Mountain Power Foundation
 Rodizio Grill
 Rooney, Terry
 Ross, Patti
 Rossano, Sal & Monica

Rovira, Miguel
 Ruzek, Erin
 Sagastume, Olivia
 Salt Lake Bees Baseball
 Salt Lake Magazine
 Salt Lake School District
 Sampson, Candace
 Samuels, Nicole
 Savage, Sindee
 Savarese, Aprille
 Scheels
 Schumann, Jennifer
 Seeley, Jenna
 Seven Peaks
 Sherman, Jennifer
 Sherwood, Sarah
 Silas, Peter
 Simons, Brad
 Simplicity Photography
 Sleeper, Timothy
 Sliver, Lee
 Smith, Jan
 Smith, Richard
 Snowden, Mills
 Sonntag, Doris
 Sonntag, Jeff
 Sorenson, James & Krista
 Sorenson Impact Center
 Sorenson Impact Foundation
 Sprouts
 Squatters
 Stampin' Up
 Stanko, Leo
 Starkey, Sarah
 State of Utah - Division of Finance
 Stella Grill
 Stone, Chad
 Stone, Dr. Bryan
 Stone, Nicole
 Stoneground Kitchen
 Stout, Dan
 Stover, Ryan
 Strong, Emily
 Sugarpost
 Summers, Roscio
 Sun Stop
 Sundance Film Festival
 Sundance Institute
 Sundance Resort
 Supersonic Car Wash
 Susan E. Carroll Endowment Fund
 Swartz, Meagan
 Sylvan Learning Center
 Table X
 Tangaro, Natalie & Alvey, Dylan
 Target

Financial Supporters

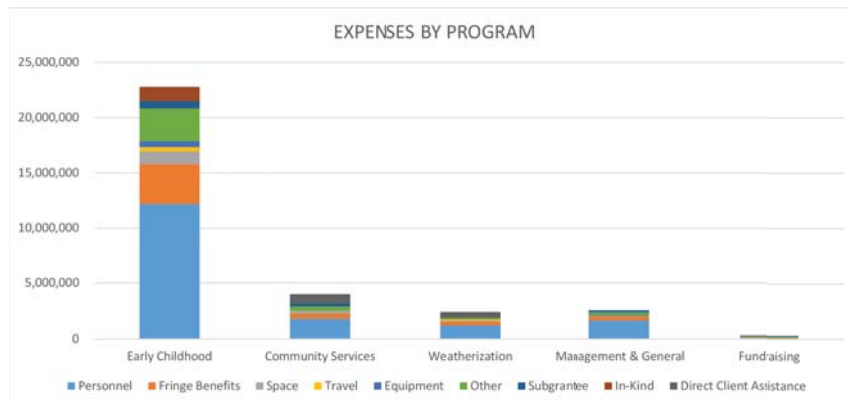
Terhaar, Daman & Kiyoko
 Thanksgiving Point
 Thorpe, Michelle
 Toala, Christy & Tasi
 Toana Vista Golf Club
 Tobey, Stephanie
 Todd, Jacob
 Tony Caputo's Market & Deli
 Top Golf
 Tour of Utah
 Trenbeath-Murray, Jeff & Erin
 Tsu, Angelina
 Tuacahn Ampitheatre
 Turner, Lauren
 Turner, Sade
 Tuutau, Brandy
 UBS Bank
 UBS Business Solutions
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 University of Utah Health
 Upton, Mike
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 USANA Amphitheatre
 Utah Educational Savings Plan
 Utah Grizzlies
 Utah Head Start Association
 Utah Jazz
 Utah Museum of Fine Arts
 Utah Museum of Natural History
 Utah Olympic Legacy
 Utah Power
 Utah Shakespeare Festival
 Utah Symphony | Utah Opera
 Utah's Hogle Zoo
 Utahns Against Hunger
 Valencia-price, Yolanda
 Valentin, Nyrallis
 Valentine, Todd
 Varanakis, Nick & Ellen
 Veech, Cary & Bybee, Kelly
 Verbrugghen, Kasandra
 Verdana IIIc
 Vincent Surgical Arts
 Vorwaller, Sara
 Vosen's Bread Paradise
 Waldo, Jones
 Waldorf Astoria Park City
 Walmart
 Wasatch Benefit Employee Service
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 Waxing Gurus
 Webb, Marc
 Weight, Royce & Stacy
 Weiss, Joe & Elaine

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 White, Kimo & Stephanie
 Wilcox, Brad
 Windermere Foundation
 Wiser, Ryan
 Wood, Mayor Cheri
 Woodland, Yvette Workday
 Workday - Workplace Giving
 Wright, Jeffrey & Abigail
 YMCA Camp Roger
 Young, Bob
 Young, Mike
 Zaniac
 Zimmerli, Bert & Lynnne
 Zions Bank

Finance & Development Summary

Fiscal Year 2018

	Early Childhood	Weatherization	Housing	Heat	Nutrition	Adult Ed	Development	Indirect	TOTAL AGENCY	FY 17 Projected
REVENUES										
Public Support	644,936	6,060	44,822		119,696		500,000		1,314,714	2,731,310
Other Non-Profit Revenue	44,922		15,969						172,794	121,233
United Way Revenue	25,248		186,677		84,630		12,549		309,104	131,289
Federal/State Grant Revenue	25,031,662	2,488,800	1,624,630	901,653	419,860	255,000	122,724		30,844,329	21,840,689
Child Care Revenue	33,176								33,176	74,369
USDA Revenue	697,712				34,682				732,394	744,644
Service Revenue		75,453			825,983				901,436	815,777
In-Kind Revenue	2,400,000								2,400,000	2,359,220
TOTAL REVENUES	28,877,656	2,570,313	1,871,298	901,653	1,484,851	255,000	747,176	-	36,707,947	28,818,531
OPERATING EXPENSES										
Personnel Costs	12,174,483	1,160,938	570,709	611,644	520,916	58,700	86,405	1,604,411	16,788,206	13,865,266
Fringe Benefits	3,622,018	356,394	141,757	125,778	187,530	9,344	11,161	354,398	4,808,380	4,092,750
Facilities and Space/Includes Mortgages	1,147,620	90,698	37,453	22,704	135,740	725	802	29,290	1,465,032	1,156,404
Travel and Professional Development	390,413	101,467	33,475	2,100	5,784		66,831	30,411	630,481	586,577
Equipment	545,736	28,339	9,886	5,791	10,121		30,977	99,826	730,676	349,867
Food & Nutrition	639,967				258,495		3,202		901,664	901,092
Supplies	918,686	27,821	15,486	9,361	40,994	1,114	23,373	46,196	1,083,231	415,792
Contractual-Subgrantee	697,000	4,300	17,57	2,431	97,836	172,299	48,590	191,488	1,231,101	1,137,801
Insurance	98,399	70,000	14,281	4,011	11,874		9,694	16,748	225,007	224,233
Other Expenses	122,341	5,893	3,796	4,496	9,711	2,938	24,040	41,116	214,331	251,184
In-Kind Expenses	1,250,000								1,250,000	1,232,920
Depreciation	1,150,000							130,000	1,280,000	1,036,515
Client Costs & Materials	22,729	548,273	811,630		27,806		3,687		1,414,125	1,481,329
OPERATING EXPENSES before Allocations	22,779,392	2,394,123	1,655,830	788,316	1,306,807	245,120	308,762	2,543,884	32,022,234	26,731,730
Administrative Allocation	1,802,177	176,190	215,468	113,337	158,159	9,880	68,673	-2,543,884	-	0
TOTAL OPERATING EXPENSES	24,581,569	2,570,313	1,871,298	901,653	1,464,966	255,000	377,435	0	32,022,234	26,731,730
OPERATING PROFIT/LOSS	4,296,087	-	-	-	19,885	-	369,741	-	4,685,713	2,086,801
Construction/Capital Improvements	9,296,087								9,296,087	453,953



Agency Revenue	
Federal/State Grant Revenue	\$ 30,844,329
In-Kind Revenue	\$ 2,400,000
Public Support	\$ 1,314,714
Service Revenue	\$ 901,436
USDA Revenue	\$ 732,394
United Way Revenue	\$ 309,104
Other Non-Profit Revenue	\$ 172,794
Child Care Revenue	\$ 33,176
Total	\$ 36,707,947

Explanation of Budgetary Expenditures

Utah Community Action is a nonprofit corporation organized under the laws of the State of Utah. The purposes of Utah Community Action are to establish, operate, and coordinate community action programs in order to prevent and alleviate poverty and its causes, and to cooperate with other organizations, and to secure and expend monies for these purposes. Utah Community Action's principal programs comprise of Head Start, Weatherization and Community Services. For specific details on expenditures and total amounts of public and private funds, please see our most recent fiscal audit attached to the back of this annual report.

Community Responsibility

Utah Community Action has a responsibility to the community to provide programs that promote advancement for low-income residents of our community. We have a responsibility to our partners to collaborate, share resources, and advocate for one another. Lastly, we have a responsibility to our donors to be transparent with our gifts and bring our own talents and resources to the table.

Fiscal Responsibility

Utah Community Action has a fiscal responsibility to the community we serve, the partners with whom we collaborate, and the donors who support the programs. Governed by a tripartite board and led by highly competent and talented staff, Utah Community Action strives to be accountable, transparent, ethical, efficient, responsive, and follow the rule of law.

Utah Community Action's Annual Financial Audit was conducted by Eide Bailly for the year ending June 30, 2017 and was approved by the Board of Trustees on December 6, 2017 at the regularly scheduled board meeting.

Parties interested in receiving a copy of the full audit report may obtain one by contacting our main office. **You can also access the full report on our website by visiting www.utahca.org/about-us.** Thank you



Utah Community Action™
Committed to Ending Poverty

Utah Community Action
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